

AGRICULTURAL COOPERATIVE SYSTEM

Regional Coops

Supply Coops

Processing Coops

Refiner Coops -- 4 at 250,000 bbls/day

Local Coops

4,000

Concentrated in Midwest

Rural America

1.8 million farm families

Rural towns

Cenex Harvest States Petroleum Facilities

2 refineries

Over 3,000 miles of pipelines

12 Product Terminals/ 80 Common carrier terminals

Refined Fuels Distribution System of trucks

1,350 retail facilities—C-stores, co-ops, kiosks

325,000 farmer-owners with multiple fuel tanks on their farms